

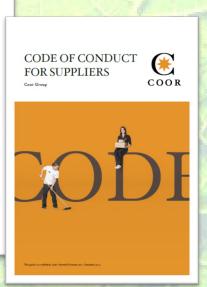
## Definition of Sustainable Procurement

"Sustainable Procurement means taking into account Coors triple bottom line, Business, Social and Environmental aspects in Procurement processes and supplier choices. It also includes significant environmental impacts and social aspects linked to product/services origin through categorization. This leads to optimizing costs from a TCO-perspective as well as delivering the right quality and minimized risk"

To support sustainability within Procurement we have a Procurement framework which is supported by Group wide documents such as Procurement Strategy, Policy and CoC for suppliers.







## Sustainability is part of our Procurement Strategy





Sustainability throughout the contract lifecycle is to optimize and combine economical, environmental and social aspects in every decision

- Sales; Support Business Development with sustainable offers in customer tenders
- Integration; Enable implementation of qualified Coor suppliers
- Service Delivery; Develop innovative and sustainable solutions in service delivery in cooperation with suppliers

## Our Sustainable Procurement Framework

Our existing processes, policy's, tools and way of working that impact Sustainable Procurement
- All which is incorporated in our daily work

Ex. Each year targets are set on country level to conduct a number of Audits Follow-up; Ex. and Supplier Evaluations together New innovative Audit/Evaluation with HSEQ-managers in each products/services from suppliers Follow up meetings with country. that has a significant lower Influence internal sustainability on agenda impact on environment such as stakeholders to choose a cleaning machines, recycling sustainable option services of hygiene paper etc. Innovative solutions in cooperation with Material standards, suppliers cleaning, property etc. Tender process; HSEQ requirements, ex. **Environmental options** Ex. Our Nordic material standard of cleaning- and General terms Pre-qualification hygiene material which is followed up within our Nordic & conditions Cleaning Maintenance Team on a quarterly basis, including to actively work with chemicals to Risk matrix reduce the environmental impact. For classifying our categories in Low, Medium and High risk